


# NATIONAL OGSE INDUSTRY BLUEPRINT IMPLEMENTATION 2021-2030

Quarterly Report

Q1 2024





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# Content

## 1

### 1 Highlights

# Ministry of Economy through MPRC has officially kick-off the National OGSE Blueprint Mid-Term Review Study on 1<sup>st</sup> March 2024, the study will involve multiple engagements with all implementation partners and Key OGSE Stakeholders



**Kick off meeting with Blueprint partners on the Mid Term Review to be conducted**

**Engagement session with YB Minister of Economy and individual implementation partners of the Blueprint**

The National OGSE Industry Blueprint 2021-2030 Mid Term Review Study Technical Committee meeting was held on the 4<sup>th</sup> April 2024 and co- chaired by Director of Energy Division, YBrS. Dr. Afiza Idris and President/CEO MPRC En. Mohd Yazid Ja'afar.



National OGSE Industry Blueprint 2021-2030 Mid Term Review Study Technical Committee  
co- chaired by Director of Energy Division, YBrS. Dr. Afiza Idris and President/CEO MPRC YBrS. En. Mohd Yazid Ja'afar on 4th April 2024



# Content

## 2

## 2 Quarterly Progress Update

# Initiatives' Progress Update Summary as of end March 2024

Button's Description		Status	Definition	No. of Initiatives
	<b>Green</b>	<b>Achieved Target</b>	<ul style="list-style-type: none"> <li>Initiative has reached its KPI target for the year</li> </ul>	<b>5</b>
	<b>Yellow</b>	<b>Behind schedule</b>	<ul style="list-style-type: none"> <li>Final achievement up to 15% behind schedule</li> </ul>	<b>0</b>
	<b>Red</b>	<b>Delayed</b>	<ul style="list-style-type: none"> <li>Final achievement more than 15% behind schedule</li> </ul>	<b>6</b>
	<b>Grey</b>	<b>Pending outcome</b>	<ul style="list-style-type: none"> <li>Achievement is pending outcome / Monthly projection has not started</li> </ul>	<b>14</b>
<b>Not applicable</b>		<b>Initiative implementation is paused</b>	<ul style="list-style-type: none"> <li>Initiative's activity has not started</li> </ul>	<b>0</b>
<b>Total</b>				<b>25</b>

\*Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023



# Summary

## Outcome-based Progress Update as of end March 2024



# 2024 Initiatives Progress Update as of end March 2024 (1/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>A1: Government Point of Contact for OGSE</b>				
		<ul style="list-style-type: none"> <li>Companies facilitated with government support and services through i-OGSE portal</li> <li>Target: 25 approved applications</li> </ul>	<ol style="list-style-type: none"> <li>On 27<sup>th</sup> March 2024, a session in collaboration with AKPK and CTOs was conducted to provide understanding on good financial management and appreciation on credit scores to OGSE companies.</li> <li>12 companies were facilitated to obtain credit report from CTOS on complimentary basis. 4-5 other companies will be facilitated in applying for financing.</li> </ol>	
<b>A2: Industry Consolidation</b>				
		<ul style="list-style-type: none"> <li>Launch of MPRC consolidation facilitation services</li> <li>Target: November 2024</li> </ul>	<ol style="list-style-type: none"> <li>The industry consolidation strategy study is expected to be completed in May 2024. The study will propose a framework to serve as a guide for the facilitation services. Subsequently, there will be multiple stakeholder engagements prior to launching the MPRC's facilitation service which is expected to be officially launch by Q4 2024.</li> </ol>	
<b>A3: OGSE Industry Data Depository</b>				
		<ul style="list-style-type: none"> <li>Publish additional indicators for OGSE Industry FY2022</li> <li>Target: 90% Completion of Key OGSE Indicators identified under the Blueprint</li> </ul>	<ol style="list-style-type: none"> <li>5 feedback responses were received from OGSE companies during the pilot test for the OGSE Census 2024.</li> <li>A meeting took place between DOSM and PETRONAS to coordinate the launch of OGSE Census 2024, tentatively scheduled for the end of May.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (2/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>A4: Industry-wide guidance on global OGSE trends &amp; best practices</b>				
		<ul style="list-style-type: none"> <li>Roll out of the National OGSE Sustainability Roadmap (NOS-R)</li> <li>Target: Launch of National OGSE Sustainability Roadmap (NOS-R)</li> </ul>	<ol style="list-style-type: none"> <li>The NOS-R final report is currently under review and will be approved by Steering Committee members by 19<sup>th</sup> April 2024.</li> <li>Initiated internal discussions for the NOS-R launch in February 2024, to strategise for the launch at the upcoming OGSE National Roadshow. Dates for the event were being finalized, pending approval from the SC of OGSE Blueprint.</li> </ol>	
<b>B1: Applied R&amp;D centers to bridge academia &amp; industry</b>				
		<ul style="list-style-type: none"> <li>Establishing Technology Network Program (TNP)</li> <li>Target: to establish Technology Network Program (TNP)</li> </ul>	<ol style="list-style-type: none"> <li>The National OGSE Technology Network framework was developed at a Roundtable session on 31<sup>st</sup> January 2024, with attendees from Government, Industry, and Academia.</li> <li>Workshop session was then held on 7<sup>th</sup> March 2024 to solicit input and feedback on improvement to the framework including Focus Area, Process Flow and Roles and Responsibilities.</li> <li>MPRC plans to initiate the inception of Technology Network Focus Group and identification of pilot program from April onwards.</li> <li>Expected to establish Technology Network Program (TNP) in September 2024.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (3/12)







Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>B3: Secondment of local talent to foreign R&amp;D centers</b>				
		<ul style="list-style-type: none"> <li>Operationalisation of Secondment of local talent to foreign R&amp;D centers</li> <li>Target: Identification of the first batch of local OGSE talents and foreign R&amp;D center that can participate in the secondment program</li> </ul>	<ol style="list-style-type: none"> <li>MPRC has drafted a Tech Transfer: Talent Secondment framework template that serves as guideline in developing Joint-Industry Project (JIP), leveraging on National OGSE Technology-Network.</li> <li>Currently the team is on engagement with selected / pre-identified universities in understanding its existing cross-fertilization program that could be leveraged on.</li> </ol>	
<b>B7: OGSE IP marketplace</b>				
		<ul style="list-style-type: none"> <li>Operationalisation of OGSE IP marketplace</li> <li>Target: Identifying collaborating partners and plan to develop the centralized OGSE IP Marketplace</li> </ul>	<ol style="list-style-type: none"> <li>Development of Master-Data that consist of Intellectual Property (IP) filed by University, Industry and Agency related to Oil &amp; Gas is on-going.</li> <li>Concurrently, MPRC has carried out discussion with the likes of MyIPO and MRANTI (via MATCH platform) on potential prospect of collaborating with their respective platform for OGSE-related IPs</li> </ol>	
<b>C1: Skilled Worker Retention Program</b>				
		<ul style="list-style-type: none"> <li>Upskilling/certification of OGSE skilled workers</li> <li>Target: 150 participants</li> </ul>	<ol style="list-style-type: none"> <li>Two service providers, ADTEC Kemaman and Sarawak Skills, have been appointed to implement skills certification programmes covering a range of skillsets including welding inspection, welding, electrical, instrumentation, scaffolding, and protective coating technician (blasting &amp; painting).</li> <li>The implementation will be in batches from April to December 2024 and the first batch of 30 participant are expected to be upskilled by July 2024.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (4/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>C1: Skilled Worker Retention Program</b>				
		<ul style="list-style-type: none"> <li>Promote OGSE career opportunities</li> <li>Target: 1,000 participants</li> </ul>	<ol style="list-style-type: none"> <li>The team has progressed in developing plans and strategies to promote careers within the oil, gas, and energy industries.</li> <li>Working-level meetings are underway with prospective partners including PERKESO, Talent Corp, and PETROS to finalize details of the OGSE Career Compass programme.</li> <li>Additionally, the team's outreach efforts included participation as a speaker during PERKESO's MyFutureJobs OKU &amp; TVET Career Fair held at IDCC Shah Alam on 3<sup>rd</sup> March 2024.</li> <li><b>First batch of 150 participants are expected to attend the career promotion campaign by April 2024.</b></li> </ol>	
<b>E1: OGSE Finance Centre of Excellence</b>				
		<ul style="list-style-type: none"> <li>Develop plans/ programmes to help OGSE companies in accessing financial assistance</li> <li>Target: 2 programmes</li> </ul>	<ol style="list-style-type: none"> <li><b>A survey was created by the team to understand the financial well-being of OGSE companies. It was distributed to 450 such companies on 21<sup>st</sup> February 2024.</b></li> <li>The survey results highlighted that cash flow management and credit scores are significant challenges faced by these companies.</li> <li>Consequently, the team organised a programme titled "Financial Strategies for OGSE" with a focus on "Navigating Cash Flow and Credit Scores" on 27<sup>th</sup> March. The speakers for this programme were from AKPK and CTOS.</li> <li>17 participants from 12 companies attended the program, which aimed to optimize cash flow and enhance understanding of credit scores.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (5/12)



Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>E3: OGSE Alternative Financing Platform</b>				
		<ul style="list-style-type: none"> <li>Number of approved applications for alternative financing</li> <li>Target: 5 approved applicants</li> </ul>	<ol style="list-style-type: none"> <li>On 27<sup>th</sup> March 2024, the team arranged a program called “Financial Strategies for OGSE”, which emphasized managing cash flow and credit scores.</li> <li>MPRC is currently engaging with 4 to 5 companies seeking facilitation, pending application submissions.</li> </ol>	
<b>E4: Special growth facility for nascent adjacencies</b>				
		<ul style="list-style-type: none"> <li>Operationalisation of Special growth facility for nascent adjacencies</li> <li>Target: Linking of new special growth facility to i-OGSE Portal</li> </ul>	<ol style="list-style-type: none"> <li>The team has established communication with SME Bank to explore potential collaboration and to raise awareness about financing facilities that align with this initiative.</li> <li>Two specific financing facilities have been identified and added to the i-OGSE portal:                             <ul style="list-style-type: none"> <li>Low Carbon Transition Facility (LCTF)</li> <li>High Tech &amp; Green Facility (HTGF)</li> </ul> </li> <li>Company are expected to be facilitated by April 2023</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (6/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
<b>n/a</b>	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>C3: Expansion of Engineering courses</b>				
	 MINISTRY OF HIGHER EDUCATION	<ul style="list-style-type: none"> <li>Operationalisation of Expansion of Engineering Courses</li> <li>Target: Engagement with relevant subject matter experts, universities, and identification of relevant adjacent sector topics for the initiative.</li> </ul>	<ol style="list-style-type: none"> <li>No progress update received from initiative lead for the Q1/ 2024 reporting period</li> </ol>	<span style="color: grey;">●</span>

# 2024 Initiatives Progress Update as of end March 2024 (7/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>D1: Orchestration of consortiums for OGSE players, with facilitation of seed financing</b>				
		<ul style="list-style-type: none"> <li>Number of consortiums facilitation arranged by MATRADE for OGSE and renewable energy companies</li> <li>Target: 3 companies</li> </ul>	<ol style="list-style-type: none"> <li>For Q1 2024, 1 company received consortium facilitation.</li> <li>The company was also facilitated with seed financing.</li> <li>In addition, the company also engaged in discussion on other supports/incentives provided by government for their projects.</li> </ol>	
<b>D2: Export Support Incentive to OGSE segments which are export ready</b>				
		<ul style="list-style-type: none"> <li>Number of Finance Matching arranged by MATRADE for OGSE and renewable energy companies</li> <li>Target: 25 Companies</li> </ul>	<ol style="list-style-type: none"> <li>A total of 7 OGSE companies received assistance under the initiative of export support incentive.</li> <li>MATRADE assisted these companies through Market Development Grant (MDG) and Service Export Fund (SEF).</li> </ol>	
<b>D3: Mitigation of export risk through debt collection, export risk insurance &amp; arbitration</b>				
		<ul style="list-style-type: none"> <li>Number of companies facilitated for export risk through debt collection, export risk insurance &amp; arbitration by MATRADE for OGSE and renewable energy companies</li> <li>Target: 10 companies</li> </ul>	<ol style="list-style-type: none"> <li>A total of 3 OGSE companies received assistance through the export risk insurance initiative aimed at mitigating export risks.</li> <li>MATRADE facilitated Malaysian exporters by organizing meetings to help them understand export risk insurance and its benefits.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (8/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>D4: Engagements with foreign NOCs in high-potential markets</b>				
		<ul style="list-style-type: none"> <li>Operationalisation of Engagements with foreign NOCs in high-potential markets</li> <li>Target: Engage Foreign NOCs in high potential markets</li> </ul>	<ol style="list-style-type: none"> <li>MATRADE has facilitated the arrangement of meeting for the Malaysian OGSE company with the identified foreign NOC as scheduled for Q1.</li> <li>The identified foreign NOC is from South Africa.</li> </ol>	
<b>D5: Energy Export Fund</b>				
		<ul style="list-style-type: none"> <li>Number of companies assisted by MATRADE for OGSE and renewable energy companies</li> <li>Target: 25 companies</li> </ul>	<ol style="list-style-type: none"> <li>A total of 5 companies were assisted under the initiative of Energy Export Fund.</li> <li>For this year, MATRADE assisted the OGSE companies through the initiative of business meetings to connect the Malaysian exporters with foreign importers.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023



# 2024 Initiatives Progress Update as of end March 2024 (9/12)







Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>B4: Fiscal Facilitation for Technology Adoption</b>				
		<ul style="list-style-type: none"> <li>Number of OGSE companies apply for MIDA fiscal facilitation</li> <li>Target: 10 OGSE Companies</li> </ul>	<ol style="list-style-type: none"> <li>At present, no applications have been submitted for MIDA fiscal facilitation. However, efforts are being made to actively engage with potential companies and provide support to facilitate their application submissions.</li> </ol>	
<b>B6: In-shoring of R&amp;D activities &amp; high-value manufacturing from MNCs</b>				
		<ul style="list-style-type: none"> <li>Number of MNCs approved for new/ expansion projects</li> <li>Target: 3 MNCs</li> </ul>	<ol style="list-style-type: none"> <li>As of now, no MNCs have been approved, given that there have been no applications received in Q1. Efforts to attract prospective MNCs are ongoing as MIDA has met with potential Oil &amp; Gas companies continue to expand their business in Malaysia.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (10/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>B5: Overseas researcher outreach program</b>				
		<ul style="list-style-type: none"> <li>Number of Malaysians abroad registered under MyHeart Portal, engaged/ participate in outreach programme (physical/virtual) including career fairs and networking/engagement sessions.</li> <li>Target: 300 Malaysians abroad</li> </ul>	<ol style="list-style-type: none"> <li>The engagement event/activities will commence in Q2, and numbers of Malaysians abroad engage from networking/engagement sessions, career fairs and those registered under Employment Facilitation in MyHeart portal can only be provided after the events organized.</li> </ol>	
<b>C4: Expert mentorship from ex-OGSE talents</b>				
		<ul style="list-style-type: none"> <li>Number of participants coached under “#Walkwithme- OGSE Industry” coaching programme</li> <li>Target: 300 participants</li> </ul>	<ol style="list-style-type: none"> <li>#Walkwithme- OGSE Industry” coaching programme will commence in Q2, and numbers of participants can only be provided in Q2 once we finalise the numbers of participants participating in the programme.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (11/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: orange;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>B2: R&amp;D apprenticeship program</b>				
		<ul style="list-style-type: none"> <li>Number of participants from OGSE companies coached on R&amp;D proposals and programming</li> <li>Target: 45 companies</li> </ul>	<ol style="list-style-type: none"> <li>MOGSC and PETRONAS (PTVSB) agreed to explore commercialisation partnership between PTSVB and MOGSC members for technology developed by PETRONAS.</li> <li>On this front 2 companies had started their commercialisation journey. Other areas of mutual interest in joint research and commercialisation are being explored at the moment.</li> </ol>	
<b>E2: Financial management workshops</b>				
		<ul style="list-style-type: none"> <li>Number of participants from OGSE companies attended Financial Management Workshop</li> <li>Target: 100 companies</li> </ul>	<ol style="list-style-type: none"> <li>To reduce expenses, MOGSC is supporting and working collaboratively with agencies, other organizations, and banks to organize a financial workshop that also integrates ESG and Sustainability component.</li> <li>Identified collaborators, include CIMB Bank, SEDC Talent, and other training providers currently being considered and evaluated.</li> <li>This initiative aims to provide a comprehensive overview of financial practices while incorporating crucial aspects of ESG and Sustainability to our members.</li> <li>The workshop can be conducted online/webinar or face-to-face, depending on the content.</li> </ol>	

Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023

# 2024 Initiatives Progress Update as of end March 2024 (12/12)

Legend	
<span style="color: green;">●</span>	On schedule or ahead of schedule
<span style="color: yellow;">●</span>	Up to 15% behind schedule
<span style="color: red;">●</span>	More than 15% behind schedule
<span style="color: grey;">●</span>	Pending outcome / Projection NS
n/a	Initiative's activity has not started

Initiative	Led by	KPI for 2024	Progress Update Report	Status
<b>F1: Centralisation of OGSE Bumiputera assistance</b>				
		<ul style="list-style-type: none"> <li><b>New Investment Creation (Gross Development Cost) from Bumiputera OGSE Companies that received fund assistance from TERAJU</b> <ul style="list-style-type: none"> <li>• Target: 50%</li> <li>• Baseline : RM250mil (2021-2023)</li> </ul> </li> </ul>	<ol style="list-style-type: none"> <li>Following TERAJU's recent directives, Dana Kemakmuran Bumiputera (DKB) has ended due to restructuring of the organisation mandate in February 2023. In light of these changes, TERAJU propose a re-evaluation of key performance indicators (KPIs) during the upcoming mid-term review session.</li> </ol>	

\*Note: KPI endorsed by the National OGSE Industry Blueprint Implementation Steering Committee meeting No. 2/2023 on 9 November 2023



# Content

## 3

### 3 Upcoming Key Items

## Upcoming Key Items

## Key items timeline

Completed Ongoing Not Started

### Key Dates

### Items

Apr 2024



Mid Term Review Study TC Meeting No. 1/2024 (Inception Report)

Apr 2024



Mid Term Review Study SC Meeting No. 1/2024 (Inception Report)

★ May 2024



Quarterly Report Q1 2024 Distribution

May 2024



Mid Term Review Study Round Table Discussion

May 2024



OGSE Blueprint Mid Term Review Study Workshop

May 2024



OGSE Blueprint Mid Term Review Study Survey

Aug 2024



Steering Committee Meeting No. 1/2024

Jul 2024



Mid Term Review Study TC Meeting No. 2/2024 (Interim Report)

Jul 2024



Mid Term Review Study SC Meeting No. 2/2024 (Interim Report)

Sep 2024



Mid Term Review Study TC Meeting No. 3/2024 (Final Report)

Sep 2024



Mid Term Review Study SC Meeting No. 3/ 2024 (Final Report)





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MINISTRY OF ECONOMY



malaysia petroleum resources corporation