

QUARTERLY REPORT Q3 2021

NATIONAL OGSE INDUSTRY
BLUEPRINT IMPLEMENTATION

2021-2030



ECONOMIC PLANNING UNIT
PRIME MINISTER'S DEPARTMENT



mprc
malaysia petroleum
resources corporation





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1 Executive Summary

Executive Summary

- A** There are six initiatives that started operationalising in 2021
- a) **Led by MPRC**
 - I. Government point of contact for OGSE
 - II. OGSE Company recognition
 - III. Skilled worker retention program
 - b) **Led by MATRADE**
 - IV. Grants / tax breaks to OGSE segments which are nearly export-ready
 - c) **Led by MOGSC**
 - V. Financial management workshops
 - d) **Led by TERAJU**
 - VI. Centralization of OGSE Bumiputera assistance
- B** The average actual progress of the six 2021 initiatives tracked are **2.29% ahead of schedule at 72.68% over the 70.38% planned target** as of the end of Quarter 3/2021 (end of September 2021)
- C** For 2022, another 15 initiatives will start to operationalise that will be led by:
- I. MPRC (7 initiatives)
 - II. MATRADE (3 initiatives)
 - III. MIDA (2 initiatives)
 - IV. TalentCorp (2 initiatives)
 - V. MOGSC (1 initiative)

The purpose of this quarterly report is for SC members to be updated on current quarterly progress of the implementation of the National OGSE Industry Blueprint's initiatives

To recap, these are the background context of events since the National OGSE Industry Blueprint 2021 – 2030 Study commenced

Key Dates		Events
Apr 2020		National OGSE Industry Blueprint 2021-2030 study commenced
Feb 2021		National OGSE Industry Blueprint 2021-2030 study completed
1 Apr 2021		OGSE Blueprint Programme Management Office (PMO) established
27 Apr 2021		National OGSE Industry Blueprint 2021-2030 launch event
Today		Quarterly Report Q3 2021 Distribution
8 Nov 2021		Steering Committee (SC) Meeting No. 1/2021

In the Blueprint, 31 recommendations have been identified to drive the OGSE industry



Industry levers



Technology levers



Talent levers



Export levers



Finance levers



Bumiputera levers

- A1** Government point of contact for OGSE
- A2** Industry consolidation
- A3** OGSE industry data depository
- A4** Industry-wide guidance on global OGSE trends and best practices
- A5** **OGSE Company recognition**
- A6** Strategy to enhance capability and competitiveness for sustainable growth
- A7** SWEC review
- A8** Targeted cross-enabler support to create homegrown champions

- B1** Applied R&D centers to bridge academia and industry
- B2** R&D apprenticeship program
- B3** Secondment of local talent to foreign R&D centers
- B4** Tech adoption fin., deductions & waivers
- B5** Overseas researcher outreach program
- B6** In-shoring of R&D activities and high-value mfg. from MNCs
- B7** OGSE IP marketplace

- C1** **Skilled worker retention program**
- C2** OGSE career promotion
- C3** Expansion of Engineering courses
- C4** Expert mentorship from ex-OGSE talents

- D1** Orchestration of consortiums for OGSE players, with facilitation of seed financing
- D2** **Grants / tax breaks to OGSE segments which are nearly export-ready**
- D3** Mitigation of export risk through debt collection, export risk insurance and arbitration
- D4** Engagements with foreign NOCs in high-potential markets
- D5** Energy Export Fund

- E1** OGSE financing Center of Excellence
- E2** **Financial management workshops**
- E3** Alternative financing platform for OGSE
- E4** Special growth facility for nascent agencies

Blueprint initiatives
New initiatives recommended under the National OGSE Industry Blueprint 2021-2030

- F1** **Centralization of OGSE Bumiputera assistance**
- F2** Bumiputra programs to strengthen ecosystem and nurture entrepreneurial capabilities
- F3** Vendor Development under PETRONAS, Petroleum Sharing Contractors (PAC) & main contractors

In-flight initiatives:
Existing initiatives currently being carried out by organisations such as PETRONAS and MEDAC

The proposed roll-out plan for 26 Blueprint initiatives

Year Start	2021	2022	2023 – 2024
No. of Initiatives	6	15	5
Objectives	<ul style="list-style-type: none"> PIVOT from survival focus to growth focus Overcoming resourcing challenges from the 2020 oil price crisis Lay the groundwork for more growth-oriented initiatives 	<ul style="list-style-type: none"> GROW in capacity and capability Strengthen and consolidate the industry’s resourcing capacity for growth Establish a strong infrastructure & avenue for the industry to grow its capabilities 	<ul style="list-style-type: none"> WIN in regional and international markets Elevate Malaysian OGSE players for regional and global recognition Expand efforts to win in international markets
Led by			
MPRC	A1 A5 C1	A2 A3 A4 B1 C2 E1 E3	B3 B7
MATRADE	D2	D1 D3 D5	D4
MIDA		B4 B6	
MOGSC	E2	B2	
TalentCorp		B5 C4	
MOHE			C3
NEP			E4
TERAJU	F1		





Blueprint initiatives



Content







2 Quarterly Progress Update

2021 Initiatives Progress Update Reporting Traffic Light Definitions

Icons Description	Status	Defintion
 Tick mark	<ul style="list-style-type: none">• Completed	<ul style="list-style-type: none">• KPI is closed / complete
 Green light	<ul style="list-style-type: none">• On-schedule	<ul style="list-style-type: none">• As per schedule or ahead of schedule
 Yellow light	<ul style="list-style-type: none">• Behind schedule	<ul style="list-style-type: none">• Up to 15% behind schedule
 Red light	<ul style="list-style-type: none">• Delayed	<ul style="list-style-type: none">• More than 15% behind schedule

2021 Initiatives Progress Update as of end Q3 2021 (1/2)







• Total Initiatives: 6
 Completed: 0
 On-schedule: 4
 Behind schedule: 2
 Delayed: 0

Initiative	Owner	*Proposed KPI for 2021	Milestone Completion Updates	Progress Actual / (Planned)	Status
Government Point of Contact for OGSE					
A1		Operationalisation of Government Point of Contact for OGSE Sector <ul style="list-style-type: none"> Completion of final milestone for 2021 from 3ft plan 	<ul style="list-style-type: none"> Key Milestone: Launch of Microsite as information gateway for Government Point of Contact for OGSE Sector (completed) Final Milestone: Analysis on Microsite satisfaction rate (not started) 	71.80% / (73.30%)	
OGSE Company Recognition					
A5		Operationalisation of OGSE Company Recognition <ul style="list-style-type: none"> Completion of final milestone for 2021 from 3ft plan 	<ul style="list-style-type: none"> Key Milestone: Introduction of OGSE Definition to be endorsed by OGSE SC (in-progress) Final Milestone: Promotion and Advocacy (e.g., Marketing Roadshow) of OGSE Company Recognition (not started) 	74.25% / (75.00%)	
Skilled Worker Retention Program					
C1		Operationalisation of Skilled Worker Retention Program <ul style="list-style-type: none"> Completion of final milestone for 2021 from 3ft plan 	<ul style="list-style-type: none"> Key Milestone: Finalised framework for the Skilled Worker Retention program and obtain endorsement by all stakeholders involved in the program (not started) Final Milestone: Framework reviewed and approved by MPRC Senior Management (not started) 	48.0% / (47.0%)	

Note: *Proposed KPI target to be endorsed by the OGSE Steering Committee

2021 Initiatives Progress Update as of end Q3 2021 (2/2)

• Total Initiatives: 6  Completed: 0  On-schedule: 4  Behind schedule: 2  Delayed: 0

Initiative	Owner	*Proposed KPI for 2021	Milestone Completion Updates	Progress Actual / (Planned)	Status
Grants/tax breaks to OGSE segments which are nearly export-ready					
D2		Operationalisation of Grants Application for OGSE Companies who are export ready <ul style="list-style-type: none"> Completion of final milestone for 2021 from 3ft plan 	<ul style="list-style-type: none"> Key Milestone: Site for Grants Application linked to A1: OGSE Point of Contact Microsite (completed) Final Milestone: Promotion and Advocacy (e.g., outreach / awareness programme) of Grants Application for OGSE Companies (not started) 	86.00% / (86.00%)	
Financial management workshops					
E2		Operationalisation of Financial Workshop <ul style="list-style-type: none"> Completion of final milestone for 2021 from 3ft plan 	<ul style="list-style-type: none"> Key Milestone: Launch of Oil and Gas Financial Forum Series (in-progress) Final Milestone: Develop long-term workshop curriculum (not started) 	77.00% / (77.00%)	
Centralization of OGSE Bumiputera assistance					
F1		Operationalisation of Centralised OGSE Bumiputera Assistance <ul style="list-style-type: none"> Completion of final milestone for 2021 from 3ft plan 	<ul style="list-style-type: none"> Key Milestone: Linking funding assistance information for Bumiputera Companies to A1: OGSE Point of Contact Microsite (completed) Final Milestone: Monitor traffic of the respective TERAJU financing programmes on Microsite (in-progress) 	75.00% / (75.00%)	

Note: *Proposed KPI target to be endorsed by the OGSE Steering Committee

Initiative Update: A1: Government point of contact for OGSE







Industry levers






A1 Government point of contact for OGSE

“ The OGSE One Stop Centre Microsite was launched on 20 September 2021.”

Project Status

-  Complete
-  On-schedule
-  Behind schedule
-  Delayed

No.	Item	Description						
1	Case for Change	<ul style="list-style-type: none"> The government provides many services and support relevant to OGSE companies across many ministries and government agencies but lacks a centralized place or agency for the OGSE industry to easily obtain a view and access all available support and services. 						
2	Objectives	<ul style="list-style-type: none"> Provides a single coordination point in the government for the OGSE industry to reach out to for all government support and services 						
3	Expected Impact	<ul style="list-style-type: none"> Simplify interface for industry on all govt. services & support Increase utilization of available govt. services & support 						
4	Implementation Approach	<ul style="list-style-type: none"> MPRC to be the single coordinating agency/platform/ point of contact for all things OGSE <ul style="list-style-type: none"> - Directing OGSE companies to all services and support the government provides accordingly - Provide/ disseminate information on OGSE industry - Share best practices to OGSE companies MPRC to designate liaisons into relevant govt agencies/ministries to ensure effective coordination and provision of services and support to OGSE companies 						
5	KPI for 2021	<p>Operationalisation of Government Point of Contact for OGSE Sector: Completion of final milestone for 2021 from 3ft plan</p> <ul style="list-style-type: none"> The KPI is to track the progress of operationalising the Government Point of Contact for OGSE Sector based on its 3-foot implementation plan. KPI is pending SC endorsement. 						
6	Milestone Completion Updates	<p>Key Milestone: Launch of Microsite as information gateway for Government Point of Contact for OGSE Sector (completed)</p> <p>Final Milestone: Analysis on Microsite satisfaction rate (not started)</p>						
7	Progress Tracker	<table border="1"> <thead> <tr> <th>Planned Progress</th> <th>Actual Progress</th> <th>Project Status</th> </tr> </thead> <tbody> <tr> <td>73.30%</td> <td>71.80%</td> <td></td> </tr> </tbody> </table>	Planned Progress	Actual Progress	Project Status	73.30%	71.80%	
		Planned Progress	Actual Progress	Project Status				
73.30%	71.80%							

Initiative Update: A5: OGSE Company recognition



Industry levers



A5 OGSE Company recognition

“The definition agreed and proposed by the Working Group to be presented to OGSE Steering Committee for final endorsement.”

Project Status

- ✔ Complete
- On-schedule
- Behind schedule
- Delayed

No.	Item	Description						
1	Case for Change	<ul style="list-style-type: none"> OGSE-specific support from the government requires extensive verification from the providing ministry/agency (e.g., participation in existing development program), leading to under-utilization of government support and services for OGSE companies without SWEC license/ registration 						
2	Objectives	<ul style="list-style-type: none"> Provides the government (and other OGSE ecosystem stakeholders e.g., financial institutions) an easier manner to identify an OGSE company to companies without SWEC license/ registration to provide targeted support and services Enables more accurate data collection and reporting of OGSE industry in govt reports 						
3	Expected Impact	<ul style="list-style-type: none"> Streamlined provision of government services and support to OGSE industry players 						
4	Implementation Approach	<ul style="list-style-type: none"> Establish committee (involving all relevant stakeholders) to refine definition of OGSE companies in Malaysia for companies without SWEC license/ registration (i.e., purely international local players and downstream players without SWEC license) MPRC to recognize “OGSE Company” to Malaysian companies that meet the OGSE Company definition requirements Enables MPRC and the government to directly provide OGSE industry related support and services to companies with OGSE Company recognition 						
5	KPI for 2021	<p>Operationalisation of OGSE Company Recognition: Completion of final milestone for 2021 from 3ft plan</p> <ul style="list-style-type: none"> The KPI is to track the progress of operationalising the OGSE Company recognition based on its 3-feet implementation plan. KPI is pending SC endorsement. 						
6	Milestone Completion Updates	<ul style="list-style-type: none"> Key Milestone: Introduction of OGSE Definition to be endorsed by OGSE SC (in-progress) Final Milestone: Promotion and Advocacy (e.g., Marketing Roadshow) of OGSE Company Recognition (not started) 						
7	Progress Tracker	<table border="1"> <thead> <tr> <th>Planned Progress</th> <th>Actual Progress</th> <th>Project Status</th> </tr> </thead> <tbody> <tr> <td>75.00%</td> <td>74.25%</td> <td style="text-align: center;">●</td> </tr> </tbody> </table>	Planned Progress	Actual Progress	Project Status	75.00%	74.25%	●
		Planned Progress	Actual Progress	Project Status				
75.00%	74.25%	●						

Initiative Update: C1: Skilled worker retention program



Talent levers



C1 Skilled worker retention program

“The framework concept, areas of interest and overall timeline have been drafted for endorsement by program stakeholders.”

Project Status

- ✔ Complete
- On-schedule
- Behind schedule
- Delayed

No.	Item	Description						
1	Case for Change	<ul style="list-style-type: none"> OGSE industry workforce is likely to contract in the near term due to effects from the 2020 oil price crisis. It is imperative for the industry to retain high skilled local talent to prevent the loss of valuable expertise in the industry. OGSE companies may have to shift into non-permanent hiring of employees to optimize operating expenditure while maintaining capability needed to operate. 						
2	Objectives	<ul style="list-style-type: none"> Encourage and enable OGSE companies to effectively retain highly skilled talent during volatile periods Reduce impact of permanent talent loss and subsequent loss of expertise Enable OGSE companies to hire OGSE talents on a need's basis during downturn Enable OGSE talents to discover available jobs 						
3	Expected Impact	<ul style="list-style-type: none"> Highly skilled local talent is retained in local OGSE industry – minimize permanent loss of expertise Maintain healthy local OGSE talent pool 						
4	Implementation Approach	<ul style="list-style-type: none"> Provide incentives for companies to retain high and semi-skilled local OGSE talent Encourage companies to temporarily second high and semi-skilled OGSE industry talent if insufficient OGSE work- govt to potentially subsidize salary during transition back to OGSE If talent cannot be retained during downturn, channel employers esp. SMEs and talents to existing free job matching platform (i.e., Jobs Malaysia) as alternative to hiring recruiting agency and informal means of sourcing (i.e., social media job advertisement) 						
5	KPI for 2021	<p>Operationalisation of Skilled Worker Retention Program: Completion of final milestone for 2021 from 3ft plan</p> <ul style="list-style-type: none"> The KPI is to track the progress of operationalising the Skilled Worker Retention Program based on its 3-foot implementation plan. KPI is pending SC endorsement. 						
6	Milestone Completion Updates	<ul style="list-style-type: none"> Key Milestone: Finalised framework for the Skilled Worker Retention program and obtain endorsement by all stakeholders involved in the program (not started) Final Milestone: Framework reviewed and approved by MPRC Senior Management (not started) 						
7	Progress Tracker	<table border="1" style="width: 100%; text-align: center;"> <thead> <tr> <th>Planned Progress</th> <th>Actual Progress</th> <th>Project Status</th> </tr> </thead> <tbody> <tr> <td>47.00%</td> <td>48.00%</td> <td>●</td> </tr> </tbody> </table>	Planned Progress	Actual Progress	Project Status	47.00%	48.00%	●
		Planned Progress	Actual Progress	Project Status				
47.00%	48.00%	●						

Initiative Update: D2: Financial incentive to OGSE segments which are nearly export-ready



Export levers



D2 Financial incentive to OGSE segments which are nearly export-ready

“The Site for Grants Application linked to A1: OGSE Point of Contact.”

Project Status

- ✔ Complete
- On-schedule
- Behind schedule
- Delayed

No.	Item	Description						
1	Case for Change	<ul style="list-style-type: none"> Export levels for Malaysian OGSE companies are low. This is partially driven by the limited appetite to establish long-term presences in export destinations. The most suitable candidates for OGSE exports are those in Malaysian OGSE segments which capabilities are catching up to the capabilities of global segment leaders 						
2	Objectives	<ul style="list-style-type: none"> Increase the export competitiveness for high-potential OGSE players by reducing the costs needed to develop the capabilities or infrastructure needed to establish their export businesses 						
3	Expected Impact	<ul style="list-style-type: none"> Higher OGSE exporting activity 						
4	Implementation Approach	<ul style="list-style-type: none"> Local OGSE segments which are catching up to global leaders are almost ready to export but need to develop capabilities (through R&D or tech adoption) or infrastructure (such as offices in export destinations) before being globally competitive, can benefit from grants or tax breaks which reduce the costs or capital needed to develop these capabilities or infrastructure. <ul style="list-style-type: none"> Identify the bona fide OGSE segments which are close to being globally competitive but are currently not so. Determine the magnitude of the grants and tax breaks, as well as the criteria governing the disbursement of these grants or tax breaks Ascertain the expiration timelines for these grants / tax breaks 						
5	KPI for 2021	<p>Operationalisation of Grants Application for OGSE Companies who are export ready: Completion of final milestone for 2021 from 3ft plan</p> <ul style="list-style-type: none"> The KPI is to track the progress of operationalising the Grants Application for OGSE Companies who are export ready based on its 3-feet implementation plan. KPI is pending SC endorsement. 						
6	Milestone Completion Updates	<ul style="list-style-type: none"> Key Milestone: Site for Grants Application linked to A1: OGSE Point of Contact Microsite (completed) Final Milestone: Promotion and Advocacy (e.g., outreach / awareness programme) of Grants Application for OGSE Companies (not started) 						
7	Progress Tracker	<table border="1"> <thead> <tr> <th>Planned Progress</th> <th>Actual Progress</th> <th>Project Status</th> </tr> </thead> <tbody> <tr> <td>86.00%</td> <td>86.00%</td> <td style="text-align: center;">●</td> </tr> </tbody> </table>	Planned Progress	Actual Progress	Project Status	86.00%	86.00%	●
		Planned Progress	Actual Progress	Project Status				
86.00%	86.00%	●						

Initiative Update: E2: Financial management workshops







Financial levers






E2 Financial management workshops

“Preparations are well underway for the Launch of Oil and Gas Financial Forum Series .”

Project Status

-  Complete
-  On-schedule
-  Behind schedule
-  Delayed

No.	Item	Description						
1	Case for Change	<ul style="list-style-type: none"> Relevant stakeholders have noted that OGSE companies could do more to optimize their finances, especially in light of the recent and previous crises. Pain points include working capital management and exploring alternative financing options (e.g., over-reliance of players on loans) 						
2	Objectives	<ul style="list-style-type: none"> Cascade OGSE-specific financial management practices to the entire industry, to elevate the overall financial position of local OGSE players Provide exposure to and guidance on frontier and innovative financing opportunities 						
3	Expected Impact	<ul style="list-style-type: none"> Better long-run financial literacy and health of the industry Increased access to conventional and alt. finance, facilitating industry development 						
4	Implementation Approach	<ul style="list-style-type: none"> Leverage current industry association working groups (categorized by OGSE sub-segments) and existing seminar platforms to establish dedicated sessions for industry leaders to share their financing experience with the wider OGSE companies (e.g., managing working capital) Topics covered by industry leaders could be segment-specific (e.g., financing sources, instruments, and structures relevant to OSV) or applicable to the entire industry Invite representatives from funds, banks, and other financial institutions to supplement sessions or conduct separate sessions on financing success stories and alternative options available in the market MPRC and industry associations to promote these opportunities by leveraging existing network and communication channels 						
5	KPI for 2021	<p>Operationalisation of Financial Workshop: Completion of final milestone for 2021 from 3ft plan</p> <ul style="list-style-type: none"> The KPI is to track the progress of operationalising the Financial Workshop based on its 3-feet implementation plan. KPI is pending SC endorsement. 						
6	Milestone Completion Updates	<ul style="list-style-type: none"> Key Milestone: Launch of Oil and Gas Financial Forum Series (in-progress) Final Milestone: Develop long-term workshop curriculum (not started) 						
7	Progress Tracker	<table border="1"> <thead> <tr> <th>Planned Progress</th> <th>Actual Progress</th> <th>Project Status</th> </tr> </thead> <tbody> <tr> <td>77.00%</td> <td>77.00%</td> <td></td> </tr> </tbody> </table>	Planned Progress	Actual Progress	Project Status	77.00%	77.00%	
		Planned Progress	Actual Progress	Project Status				
77.00%	77.00%							

Initiative Update: F1: Centralization of OGSE Bumiputera assistance



Bumiputera levers



F1 Centralization of OGSE Bumiputera assistance

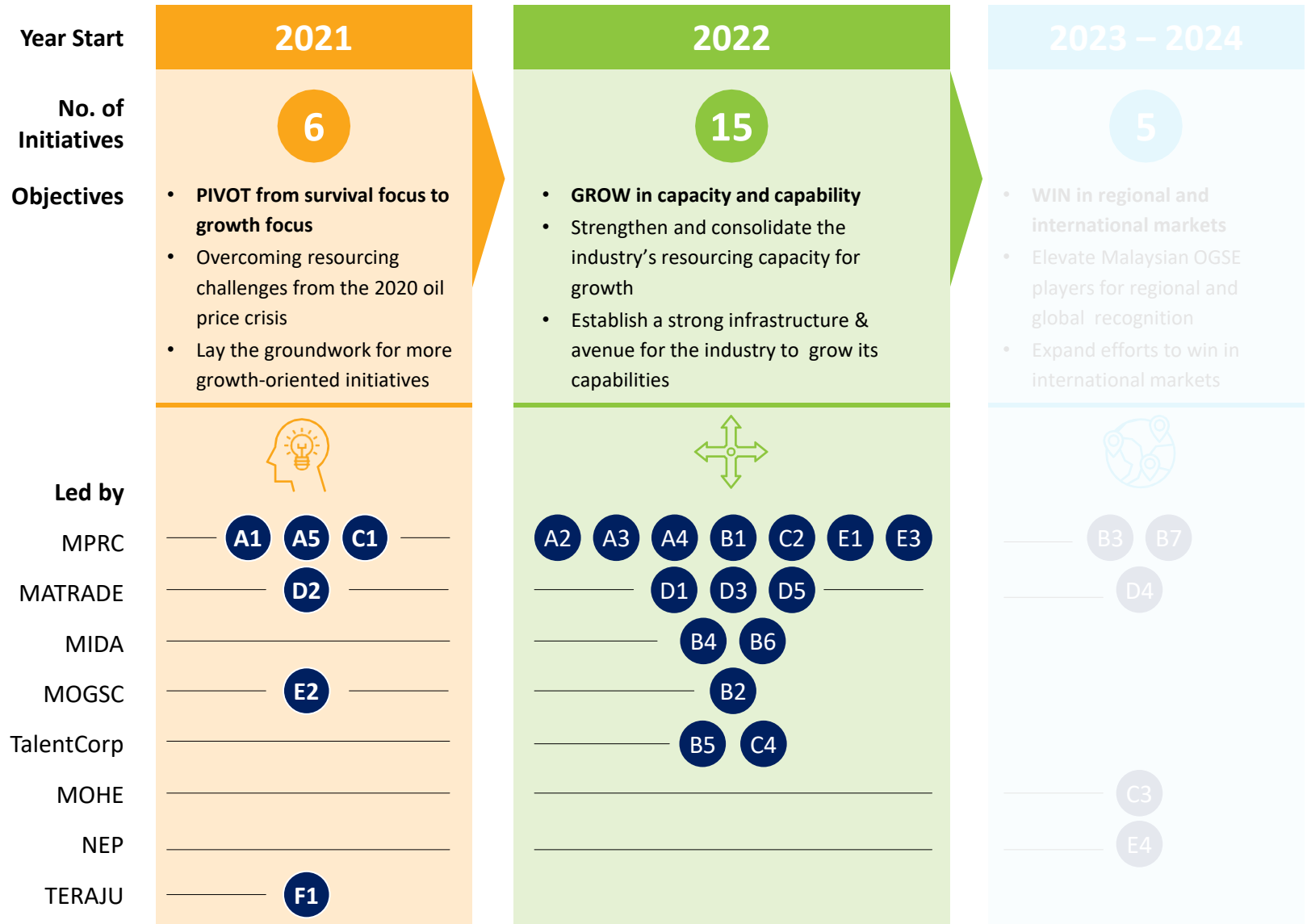
“Linking funding assistance information for Bumiputera Companies to A1: OGSE Point of Contact Microsite completed.”

Project Status

- ✔ Complete
- On-schedule
- Behind schedule
- Delayed

No.	Item	Description						
1	Case for Change	Bumiputera initiatives provided by the government relevant to the OGSE industry are currently spread between multiple agencies and ministries. Each organization has their own application process and timelines, which contributes to limited transparency and bureaucratic delays in implementation						
2	Objectives	<ul style="list-style-type: none"> Streamline the application process to maximize access to Bumiputera initiatives for OGSE companies Minimize delays and implementation overlap of Bumiputera initiatives Enable pooling of cross-agency resources to facilitate fit-for-purpose OGSE Bumiputera support 						
3	Expected Impact	<ul style="list-style-type: none"> Greater OGSE take-up in Bumiputera initiatives Better cross-agency collaboration to deliver OGSE-specific Bumiputera solutions 						
4	Implementation Approach	<ul style="list-style-type: none"> Set-up a one-stop center for Bumiputera companies to apply for the programs relevant to OGSE <ul style="list-style-type: none"> Applications will be directed to the relevant initiatives' owners (e.g., MATRADE for BEDP) Center to track the application status, approval rate, and evaluate the success of the initiatives upon completion Center to promote the universe of programs and collate application requirements (e.g., eligibility criteria, documents) Develop a platform which gives visibility of all available programs applicable to OGSE together with requirements, and enables bulk application (or expression of interest) Center to coordinate the customization and/or combination of initiatives from different agencies where synergies are present to maximize scale Relevant agencies to assign OGSE point of contact for interfacing with the center 						
5	KPI for 2021	<p>Operationalisation of Centralised OGSE Bumiputera Assistance: Completion of final milestone for 2021 from 3ft plan</p> <ul style="list-style-type: none"> The KPI is to track the progress of operationalising the Centralised OGSE Bumiputera Assistance based on its 3-feet implementation plan. KPI is pending SC endorsement. 						
6	Milestone Completion Updates	<ul style="list-style-type: none"> Key Milestone: Linking funding assistance information for Bumiputera Companies to A1: OGSE Point of Contact Microsite (completed) Final Milestone: Monitor traffic of the respective TERAJU financing programmes on Microsite (in-progress) 						
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		Planned Progress	Actual Progress	Project Status				
75.00%	75.00%	●						

For 2022, another 15 initiatives will start to operationalise



Blueprint initiatives



Content

3 Upcoming Key Items

Upcoming Key Items

Key Dates	Items
Apr 2020	National OGSE Industry Blueprint 2021-2030 study commenced
Feb 2021	National OGSE Industry Blueprint 2021-2030 study completed
1 Apr 2021	OGSE Blueprint Programme Management Office (PMO) established
27 Apr 2021	National OGSE Industry Blueprint 2021-2030 launch event
Today	Quarterly Report Q3 2021 Distribution
8 Nov 2021	Steering Committee Meeting No. 1/2021
Nov/Dec 2021	2022 KPI setting session with 2022 initiative owners
Jan 2022	Quarterly Report Q1 2022 Distribution
Jan/Feb 2022	Steering Committee Meeting No. 1/2022



ECONOMIC PLANNING UNIT
PRIME MINISTER'S DEPARTMENT

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